

CU 7.4: QUALITY

Director of studies: Hind BRIL EL HAOUZI

General CU objectives:

- Know quality issues, standards and associated systems.
- Know how to define, measure and analyse the processes of an organisation.
- Know how to steer and implement a continuous improvement approach and drive change.

Consists of:

- Module 1: Management and quality systems
- Module 2: Quality tools
- Module 3: Environmental quality and corporate social responsibility (CSR)
- Industrial assessment

Hourly volume

<i>In-person</i>	<i>Self-directed study</i>
22.75 H Lectures	50.00 H
20.00 H Tutorials	
0.00 H Practicals	

Positioning of the CU in the School reference system:

Semester 7

Books to read in own time:

- Manage quality for the first time, Jean Margerand & Florence Gillet-Goinard
 - Appliquer la maîtrise statistique des procédés MSP/SPC, Maurice Pillet
 - Les méthodes Taguchi dans l'industrie occidentale, Lance A.EALEY
- Lean six-sigma, Le Voyage du Black Belt (Florent FOUQUE).

Units of skills

In accordance with the RNCP sheet

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Module 1: Management and quality systems	Coefficient 1
Session leaders: Hind BRIL EL HAOUZI, Marianne DUCHENE (Independent Auditor), other external session leaders.	
Teaching assistants:	
Prerequisites: none	
Teaching materials: Course notes – Presentation slides – Arche page– - Reference book - Tutorials	
Assessment methods: individual Practical examination	

Learning outcomes	Description	Number of student hours (in-person)		
		Lectures	Tutorials	Practicals
<ul style="list-style-type: none"> – Know the principles of Quality management; – Understand the issues and the need for the implementation of a Quality Management System (QMS). – Identify the different types of system and product certifications. – Model an organisation's processes and analyse strengths and weaknesses. – Define performance indicators to monitor, measure and analyse processes. – Define and implement change. 	Introduction to quality: <ul style="list-style-type: none"> – The quality philosophy – The quality concepts 	1.75		
	Principles of QSE integration: <ul style="list-style-type: none"> – Normative issues – HLS system – Advantages/disadvantages of standards – Short presentation of ISO 9001 / 14 001 / 18 001/ 45 001 – Description of the ISO 9001 standard and structure – QSE integration – Conditions for the successful completion of a certification process 	1.75		
	General safety and risk management standards: <ul style="list-style-type: none"> – International standards (ISO, OHSAS, etc.) – Risk assessment and methods – Industrial risks and Regulated Facilities for Environmental Protection 	1.75	6.00	
	Diagnostics and modelling: <ul style="list-style-type: none"> – Modelling of business and organisational processes according to BPMN scoring 	1.75	4.00	
		7.00	10.00	0.00

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Module 2: Quality tools	Coefficient 1
Session leaders: Yinling LIU, Mélanie NOYEL	
Teaching assistants:	
Prerequisites: none	
Teaching materials: Presentation slides– Reading list– Project	
Assessment methods: individual Class assignment– Practical examination	

Learning outcomes	Description	Number of student hours (in-person)		
		Lectures	Tutorials	Practicals
<ul style="list-style-type: none"> – Implement a continuous improvement approach. – Identify the causes of a problem using quality tools. – Use statistical process control methods. – Set up experience plans to know the behaviour of a process or resource. – Use IT tools for static data processing. 	Continuous quality improvement and quality tools: <ul style="list-style-type: none"> – The different stages of a continuous improvement approach – Loss analysis tools – Problem-solving tools – Testimonial on the use of these tools in a company in the wood furniture sector. 	3.50	2.00	
	Reminder of static methods and tools: <ul style="list-style-type: none"> – Normality study – Sampling – Confidence interval 	1.75		
	Statistical process control <ul style="list-style-type: none"> – Capability analysis – Control chart 	1.75	2.00	
	Experimental plans: <ul style="list-style-type: none"> – Complete plan and Taguchi method – Implementation 	1.75	2.00	
		8.75	6.00	0.00

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Module 3: Environmental quality and corporate social responsibility (CSR)	Coefficient 1
Session leaders: Caroline SIMON, Marianne DUCHENE (Independent Auditor), Paul Emmanuel HUET	
Teaching assistants:	
Prerequisites: none	
Teaching materials: Presentation slides	
Assessment methods: individual Class assignment– Practical examination	

Learning outcomes	Description	Number of student hours (in-person)		
		Lectures	Tutorials	Practicals
<ul style="list-style-type: none"> – Know sustainable development issues. – Know the concepts and methodology of the Life Cycle Assessment, the Environmental and Health Declaration Sheet (FDES) and the Carbon Assessment. – Analyse the results of an LCA or carbon assessment. – Conduct audits for environmental certifications: FSC, PEFC, ISO14001. 	Quality tools: Concepts and methodology: <ul style="list-style-type: none"> – Life Cycle Analysis (LCA) – Environmental Product Declarations (FDES) – Carbon assessment 	3.50		
	Introduction to the PEFC (Recognition Program of Forest Certifications): <ul style="list-style-type: none"> – Definition and objectives – Operation and certification – PEFC challenges and benefits – Application and Examples 	1.75		
	<ul style="list-style-type: none"> – Introduction to Corporate Social Responsibility (CSR) – CSR regulatory framework and implementation 	1.75	4.00	
		7.00	4.00	0.00

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Industrial assessment	Coefficient
Session leaders: Apprenticeship supervisor (in company)	
Teaching assistants:	
Prerequisites: none	
Teaching materials: Project	
Assessment methods: Individual Report	

Learning outcomes	Description	Number of student hours (in-person)		
		Lectures	Tutorials	Practicals
<p>The objective of this module is to train students, through practice, in the six-sigma approach:</p> <ul style="list-style-type: none"> - Define a continuous improvement project - Measure and analyse the strengths and weaknesses of the studied system - Propose and implement improvements. 	<p>Based on an industrial project (apprentice's company, company's customers or provided by the school), this project will put into practice on a concrete example the skills acquired during this teaching unit.</p> <p>Phase 1: Define</p> <ul style="list-style-type: none"> • Be aware of the manufacturing process and the adjacent problem. • Draft the project charter <p>Phase 2: Measure</p> <ul style="list-style-type: none"> • Carry out relevant measurement campaigns on the process in order to calculate: the sigma level of the process, the capability indices • Take all the measures necessary for the analysis of the problem <p>Phase 3: Analyse</p> <ul style="list-style-type: none"> • Carry out a statistical analysis of the data from the measurements in order to identify the cause of the problem <p>Phase 4: Improve</p> <ul style="list-style-type: none"> • Propose a solution to eradicate the problem <p>Phase 5: Check</p> <ul style="list-style-type: none"> • Set up a control card to prevent the problem from recurring • Control the process using the control chart. 			
		0.00	0.00	0.00